

Ottawa Street Violence and Gang Strategy

February 7, 2019

Approach

- A complex approach to a complex problem
- Focused on high risk activity and prolific offenders
- Aligned with other general strategies:
 - Ottawa Child and Youth Initiative
 - Community Development Framework

2007 – 2012 Ottawa Youth Gang Prevention Initiative (informal)

Public consultation following increase in incidents

2013
Strategy
presented to
CPO Board

2016
Evaluation results to City Council

New strategy approved by CPO Board

2017



Progress to date



Increased access to services



Enhanced cross-agency collaboration and service coordination



Improved service delivery to children, youth and families



Improved and sustained community partnerships



Positively engaged young people, families, schools and communities



Prevented individuals from entering gang life by addressing risk factors



Prosecuted and convicted gang members

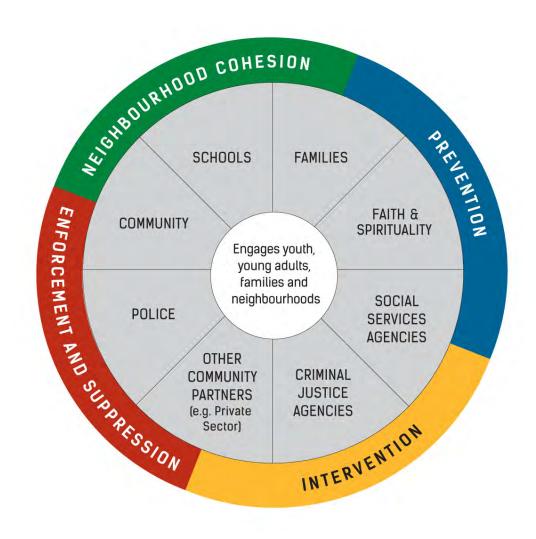
Refresh 2017: Research & Consultations

Method	Respondents	
Presentations to service providers	CPO partners	
Online survey	104 respondents	
Gathering of local studies & reports	7 reports (involving over 450 people)	
Targeted focus groups with people in affected neighbourhoods	21 participants (9 youth)	
Individual interviews with those with lived experience of street violence/gangs	22 respondents	
Public consultation forum	Over 70 participants	

Refresh 2017: What we heard

- Loose organization re: street-level and gang violence in Ottawa
- 'Low level' violence is a top concern
- The Strategy is focused on the right pillars
- Collaboration has improved across sectors and agencies
- Need to better support people 'transitioning' from one system to another
- Each pillar of the Strategy has some successes, more still needs to be done

Ottawa Street Violence and Gang Strategy





Neighbourhood Cohesion

New!

'Low-level' violence in neighbourhoods

> Arts based approach underway

New!

Culture and Presence of weapons

United
Neighbours,
Levers of
Change

Community Leadership Network for Families PostIncident
Support
Networks
Framework



Post-Incident Neighbourhood Support Network

Stages of the Network Response



EVALUATION | CONTINUOUS IMPROVEMENT

(0-8 hours)

- · Debrief with partners and community
- · Identify areas of improvement, confirm what is working well
- · Identify local services gaps and how they might be
- Update Network documentation and process (as required)



CLOSURE

- · Assess long-term community safety issues and explore options to address issues with local partners
- · Identify leadership and resources
- · Engage stakeholders



- updated contact and asset list
- · Guidance and training for participating organizations and community members
- Exercises



IMMEDIATE RESPONSE

(0-8 hours)

- · 9-1-1 call
- · Police, Paramedic Response
- · Victim Crisis Unit
- · First message to the Network through **OPS Media Release or CPC**



PLANNING & COORDINATION

(48 hours to 2 weeks)

- Ongoing communications between partners
- · Ongoing needs assessment
- · Coordination of services and community sessions (as appropriate)
- · Media relations and coordination of messaging



NETWORK RESPONSE

(4-72 hours)

- Information sharing between partners
- · Communication and coordination with community stakeholders
- · Joint needs assessment
- · Decision to activate Network Response







Prevention

New!
Increase access to wide range of activities for youth

Increase access to mentors & positive role models for youth

Aligning with OBYAP; research:

considering a community of practice

New!

Ontario
Justice
Education
Network
(OJEN)
"Real
Talk"

Youth
Outreach
Workers
(YOW)
Program

Shared training events &

Enhanced Risk Identification Tool

On Point:
Supporting
Families
(Previously
Siblings at
Risk)



Supporting Families: Siblings at Risk Project

14 families

18 parents

45 siblings

Improved school lives & behaviour

Offered prosocial activities Connected parents to services



Intervention

New!

Increase tangible and respectful supports for parents and families

New!

Increase access to tangible supports to employment and entrepreneurship

Application to NCPC

Ottawa
Community
Youth
Diversion
Program

Time for Change







435 persons of interest

> 226 Referred

64 Involved in T4C

	41	Achieved goals
	23	Education and training
\$	20	Gained employment
	18	Housing
A	14	Cultural / Spiritual
•	12	Counseling / Health



Focus for 2017-2020

Enforcement & Suppression:

- 5.1 Continue to enforce laws
 - Evidence based, targeted proactive firearms and drug investigations
 - Reactive incident driven firearms violence investigations



Focus for 2017-2020

Enforcement & Suppression:

- 5.2 Improve the consistency of respectful policing (active participation in YPD)
- 5.3 Support positive and effective responses of police and other institutions



Moving Forward

- Developed a new Evaluation Framework, first report coming this spring
- Exploring the full context of weapons related violence
- Working towards new employment and entrepreneurship programming
- Aligning with Ontario Black Youth Action Plan programs
- Recommendation 6: Remain responsive to the needs of the community through attention to other emerging or pressing issues that arise.
 - Issue of roving shootings, less connected to the neighbourhoods, more associated with vehicles





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